



The Mebane City Council met for a Special Meeting at 3:30 p.m. on Tuesday, February 16, 2016 at the Municipal Building located at 106 E. Washington Street for the purpose of a strategic visioning retreat.

Councilmembers Present:

Mayor Glendel Stephenson
Mayor Pro-Tem Ed Hooks
Councilmember Tim Bradley
Councilmember Patty Philipps
Councilmember Jill Auditori
Councilmember Everette Greene

Also Present:

David Cheek, City Manager
Chris Rollins, Assistant City Manager
Lawson Brown, City Attorney
Jeanne Tate, Finance Director
Stephanie Shaw, City Clerk
Esther Bennett, HR Director
Darrell Russell, City Engineer

Mayor Stephenson called the meeting to order. Mr. Cheek presented a PowerPoint (attached) reviewing the values and visions for the future as discussed at last month's retreat. The values per Council and staff votes were as follows:

Safe & Secure Community	19	24%
Infrastructure to Support Growth	13	16%
Physically & Culturally Engaged Citizen	9	11%
Full Employment	8	10%
Nurturing & Family Friendly City	8	9%
Clean & Green Environment	7	9%
Fiscally Conservative Finances	7	8%
Well Maintained Streets	6	8%
Affordable & Safe Housing	<u>3</u>	<u>4%</u>
Total	<u>80</u>	<u>100%</u>

Mr. Cheek stated the first five values totaled 70% of the vote. He asked Council if they feel those totals are an accurate assessment of their values for the City. Council agreed that they are. Mr. Cheek talked about the City's positive attitude towards growth and how the city will maintain or expand services to match the growth. The values and vision provide guidance for plans that answer questions and give direction to create strategy to make it happen.

Council and staff discussed future water and sewer infrastructure needs. Mr. Russell explained that within five to ten years, updates would be needed at the wastewater treatment plant. The City's water infrastructure is in good shape, but the sewer needs will be a factor limiting the City's growth. Council stated parameters should be set and referenced when considering future development in areas that will need pump station upgrades. Mr. Russell is completing a study that will identify areas that can withstand more growth and areas that will need upgrades.

Mr. Cheek summarized the operating and capital spending over the last five years, taking a look at all the City has accomplished from 2011-2015.

Council took a break and 4:14pm and reconvened at 4:25pm.

Ms. Tate presented a proposed budgetary change to separate capital spending and operations. Instead of two funds, General Fund and Utility Fund, there would be four funds, General Operating Fund & General Capital Fund and Utility Operating Fund & Utility Capital Fund. The General Capital Fund budget appropriations would include:

- Annual allocations for street paving & repair

- Annual allocations for greenway project priorities
- Annual allocations for sidewalk & crosswalk improvements
- Renovations & up fit to facilities
- Large purchases & projects greater than \$50,000

The new fund would allow subsections for each department. Also any unspent budget would be reserved and carried over for future capital needs.

The Utility Capital Fund budget appropriations would include:

- Annual allocations for capital maintenance & repair
- New construction & renovation
- Extension of utilities
- Large purchases & projects greater than \$50,000

The primary funding source for the Utility Capital fund would be connection fees, which would be reserved for their intended purpose. Ms. Tate explained the benefits of separating the funds to provide clarity and dedication to capital uses, while retaining the Council's ability to transfer between the funds if needed. Additionally she talked about the funding sources for the Capital Funds. The initial funding to establish the Capital Funds would be \$500,000 for the General Capital Fund and \$800,000 for the Utility Capital Fund, with recommended annual transfers from General Fund in the amount of \$800,000 and from the Utility Fund, \$800,000.

Mr. Cheek and Ms. Tate reviewed future projections for the property tax base, debt service, along with revenue and expense projections for the General Fund, Utility Fund and Fund Balance.

Mr. Rollins presented the Greenway Priority Plan. He shared maps depicting priority trails, along with cost to construct and maintain. Currently the number one priority trail would extend from the Mebane Arts and Community Center to Holt Street Park. There was considerable discussion about prioritization of the trails. Several funding options for the plan were shared by staff.

Mr. Cheek spoke about a comprehensive transportation planning. He shared funding options for street construction which included General Funds, vehicle license tax, transportation fees, general obligation bonds, bank loans and Federal Highway Fund. Mr. Brown explained how a one-time development fee could be charged to new developments under general powers of municipalities in G.S. 160A.

Mr. Cheek spoke about the various planning projects currently underway. The Recreation & Parks Master Plan and the Bicycle & Pedestrian Transportation Plan have been adopted and are being evaluated to determine how and when they will be implemented them and how they will be funded. The Comprehensive Transportation Plan is being prepared by Ramey-Kemp and Associates and should be completed by December 2016. The Long Range Utility Plan (LRU) is being prepared by AWCK, INC. and should be completed in March 2016. The LRUP will include an evaluation of likely areas for growth and the rate structure needed to provide for growth and expansion. The Comprehensive Land Development Plan process is underway and should be completed by January 2017. Funding options for each plan were discussed. The Capital Improvement Plan and Strategic Plan are in development and are driven and informed by the previous five planning processes. Additionally, the Council talked about the need to revisit the City's Unified Development Ordinance, which is planned to take place in December 2018.

Council and staff talked at length about how staff should move forward with implementing the Recreation & Master Plan and the Bicycle & Pedestrian Transportation Plan. Mr. Cheek stated he has an understanding of what Council would like to see in way of funding the plans and will make a final recommendation at a future meeting. Council also directed staff to come back with a recommendation in regard to transportation (development) fees. There was a consensus for staff to establish the Capital Fund as presented.

There being no further business, the meeting was adjourned at 8:05pm.

Glendel Stephenson, Mayor

ATTEST:

Stephanie W. Shaw, City Clerk

Presented PowerPoint attached.

City of Mebane

City Council Strategy Retreat #2
February 16, 2016

Where is Lydian Altman, our facilitator?

- Staff felt Retreat #1 provided great vision & answered a lot of questions
- The discussion from Retreat #1 was productive & insightful
- Discussed this agenda with her and she agreed that her work was done and future involvement had diminishing returns
- And, the City saves ½ the fee

Agenda 3:30pm - 5:40pm

• Values & Vision - Retreat #1	10 min
• Strategic Vision in Focus	20 min
• Looking Back 2011-2015	20 min
• Budget Change: Establishing Capital Funds	10 min
• Looking Forward 2017-2021	20 min
• Greenway Priority Plan	20 min
• Transportation Planning	20 min
• Marching Orders	10 min

Purpose of this retreat

- Clarify values & vision for incomplete planning processes including CTP, CLDP, LRUP
- Establish a clear vision for implementing the RMP & the BPTP (completed planning processes)
- Begin establishing the budgeted cost and funding plans for several significant projects in the first 5 years of the 10-Year CIP
- Discuss the establishment of Capital Funds
- Discuss the Council's intentions related to the City's role in solving transportation issues

Values & Vision - Retreat #1

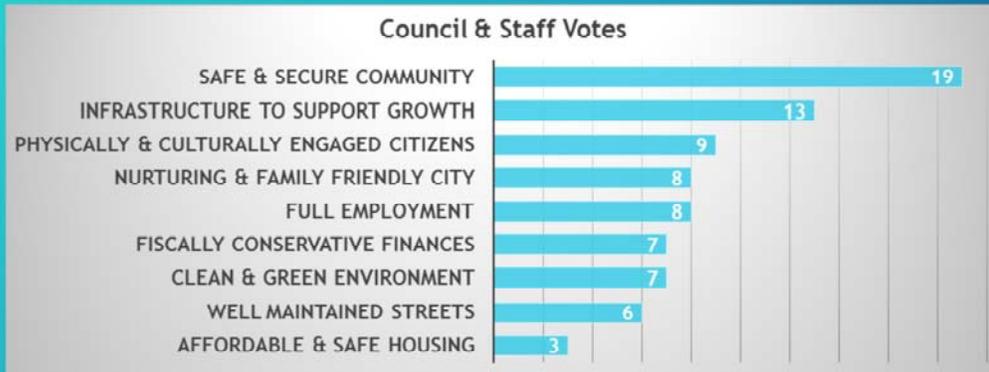
What did we say that we value? What was our vision for the future?

Briefly review discussion and perceived agreement as to values & vision

What did we value?

What things did we see in the City's future?

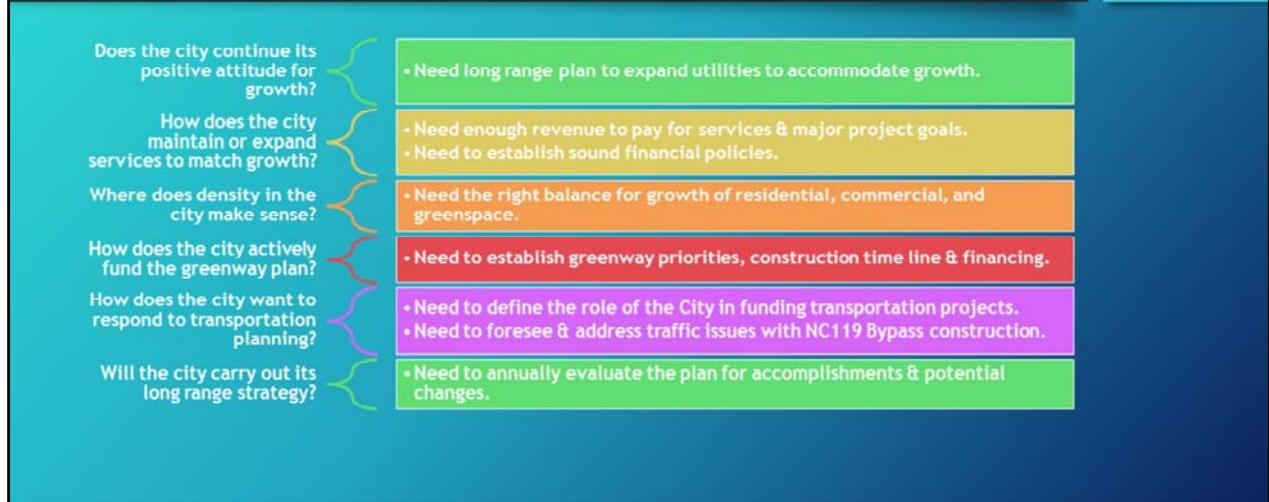
Values from Retreat #1



- Does Council agree with this assessment of our values?
- The top 5 vote-getters cover over 70% of the vote.
- As you read those top 5 values, what type of projects create a City with those values?

Safe & Secure Community	19	24%	
Infrastructure to Support Growth	13	16%	
Physically & Culturally Engaged Citizens	9	11%	
Full Employment	8	10%	
Nurturing & Family Friendly City	8	10%	
Clean & Green Environment	7	9%	
Fiscally Conservative Finances			7 9%
Well Maintained Streets	6	8%	
Affordable & Safe Housing	3	4%	
Total	<u>80</u>	<u>100%</u>	

Vision from Retreat #1



Would the Council answer these questions ‘Yes”?

Is so, would you agree with what staff has concluded needs to be done?

If we agree with what needs to be done, any clarification or enhancement of Council’s vision and values is helpful in making sure of the following:

- Staff, consultants, planners, committees & the community get the answers to their questions
- Everyone has clear directives for the planning processes & clarity on the City’s vision & goals.
- We need to know what we want before we can determine how to go about getting it.
- Without a map, may not find out how to get where we are going.



Strategic Vision in Focus

How does our vision guide our strategic plan? Can we bring focus to our plans by establishing timelines?

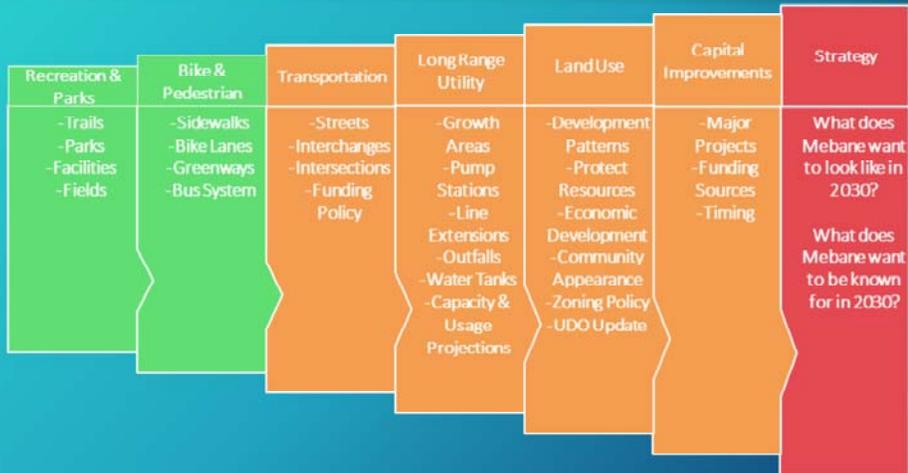
Is this value & vision really important? Why?

Vision Leads to Strategy



Vision & values provide guidance for plans that answer questions & give direction to create strategy to make it happen.

Six Plans - One Strategy



Six Plans - One Strategy





Looking Back 2011-2015

Retrospective Look at Operating & Capital Spending for the Past Five Years

Purpose of this section is to look back and see what the City has accomplished over the last 5 years

Intent is to allow us to look forward with the same mindset

Over this 5 years, no tax increase other than the 2-cent increase related to the operating increases caused by the new fire station.

It should be noted that the operating increase & debt payments related to the new fire station total over \$800k (which would require a 5-6 cent tax increase to cover)

Capital Spending & Revenue 2011-15 \$22.8 Million

- Includes all Capital Outlay
- Spending
 - General Fund \$13.5M
 - Utility Fund \$9.3
- Revenue
 - General Fund
 - Pay As Go \$9.2
 - Debt \$4.3
 - Utility Fund
 - Pay As Go \$4.6
 - Debt \$4.7
- 40% Funded by Debt

Capital Item	Spent (Millions)
Fire Station	\$ 3.4
Fire Engines	1.1
NCCP Utility Extensions	2.0
Walmart Land	2.7
WWTP Upgrade	1.6
Water Plant Upgrade	1.8
Departmental Capital Outlay	10.2
Total	\$ 22.8

Capital spending in this presentation includes all capital outlay

- Departmental capital items in the GF & UF
- Major capital projects
- Average per year = \$

Capital Spending & Revenue 2011-2015 \$22.8 Million



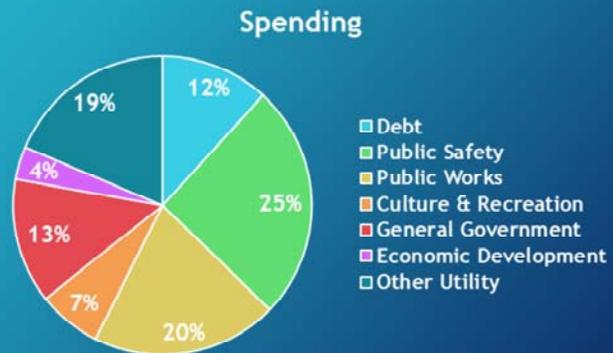
Spending

- General Fund = \$13.5M
- Utility Fund = \$9.3
- Major projects
 - Fire station
 - WWTP upgrade
 - NCCP utility extensions

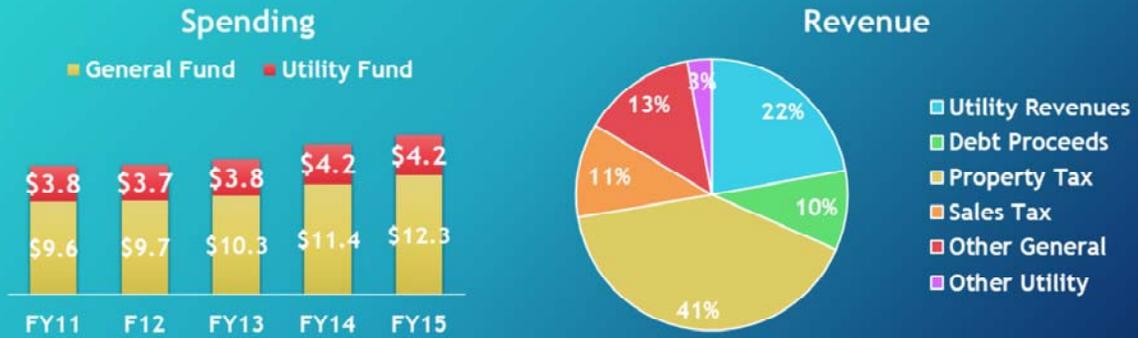
Operations Spending & Revenue 2011-2015 \$73.1 Million

- Spending
 - General Fund \$53.3M
 - Utility Fund \$19.8

- Revenue
 - General Fund
 - Pay As Go \$9.2
 - Debt \$4.3
 - Utility Fund
 - Pay As Go \$4.6
 - Debt \$4.7



Operations Spending & Revenue 2011-2015 \$73.1 Million



Personnel & Operating Costs = \$73.1M

- General Fund = \$53.3M
- Utility Fund = \$19.8 M

Operations Spending & Revenue 2011-2015 \$73.1 Million

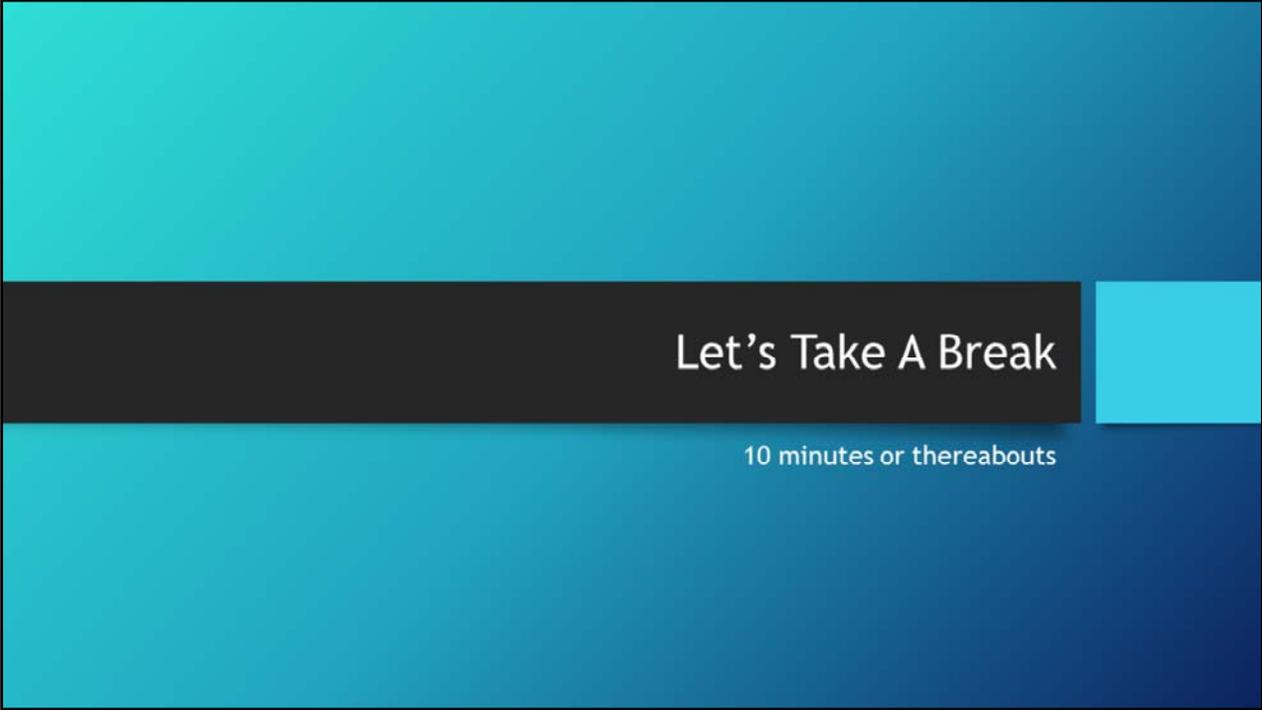


Personnel & Operating Costs = \$73.1M

- General Fund = \$53.3M
- Utility Fund = \$19.8 M

Conclusions from Looking Back 5 Years

- Spending on Operations see steady growth (5.3%)
 - General Fund Average Annual Growth 4.8%
 - Utility Fund Average Annual Growth 2.8%
- **\$13.5M General Fund Capital Funded by \$4.3M Debt**
- **\$9.6M Utility Fund capital funded by \$4.7M Debt**
- All Other funded pay as go
- No tax increase except for fire department 2 cents
- Utility rates raised 7% five years ago



Let's Take A Break

10 minutes or thereabouts

Budget Change: Establishing Capital Funds

Proposed Budgetary Change to Separate Capital Spending & Operations

Establishing Capital Funds



General Capital Fund

- Budget appropriations include
 - Annual allocations for street paving & repair
 - Annual allocations for greenway project priorities
 - Annual allocations for sidewalk & crosswalk improvements
 - Renovations & up fit to facilities
 - Large purchases & projects >\$50,000
- Subsections for each department (i.e. Public Works, Police, Fire, etc.)
- Unspent budget is reserved & carried over for future needs

Utility Capital Fund

- Budget appropriations include
 - Annual allocations for capital maintenance & repair
 - New construction & renovation
 - Extension of utilities
 - Large purchases & projects >\$50,000
 - Capital Maintenance
- Connection fees primary funding source & reserved for their intended purpose



Total collected over the past 5 years 2011-2015 = \$1.6M or about \$325K per year
Current year connection fees = \$712,650 as of today.

Capital Funds - Funding Sources

- Initial Funding to Establish
 - General Capital Fund → \$500,000
 - Utility Capital Fund → \$800,000
- Recommended annual transfers
 - From General Fund → \$800,000
 - From Utility Fund → \$800,000
 - Connection fees collected
 - Other designated fees, grants & revenues

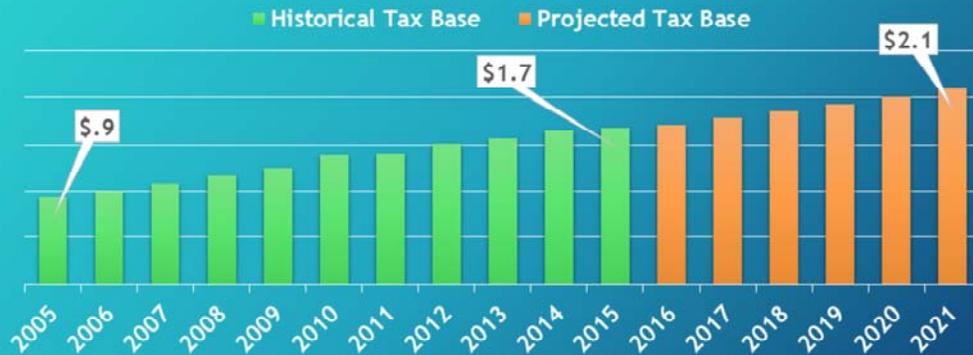


- GS 159-26 requires a capital fund for all debt-funded projects
- State Treasurer recommends capital funds for all capital projects
- Renovations, construction, short-term capital items over \$50,000
- art graphic

Looking Forward 2017-2021

What is the city's budget capacity? What is the city's ability to fund new projects?

Property Tax Base



Average Percent Change 2005-2015 (Excluding Revaluation Year) 5.7%

Budget Ordinance 2015-2016 Projected Tax Base \$1.71B

Projected Percent Change 4.0%

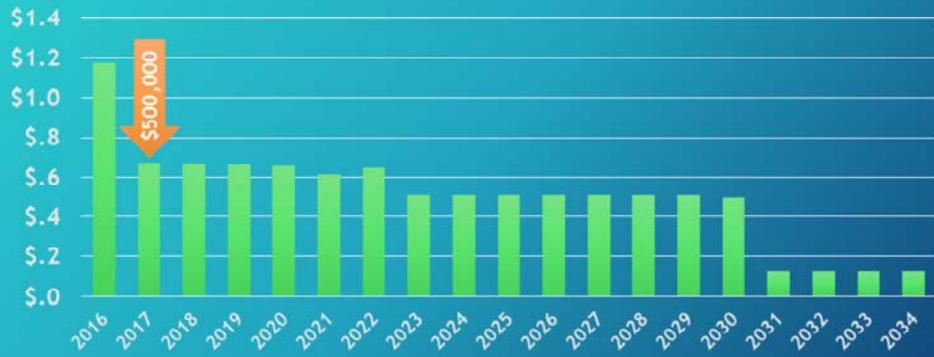
On average projecting to grow about \$75M per year for the next 5 years

Amounts to \$360K average growth in property tax per year

Debt Service - General Fund



Debt Service - Utility Fund



General Fund Projection



Assumes no change in fees or rates, no new positions beyond those currently approved
Includes \$800k annual transfer to Capital Fund
Using 6% annual growth rate in spending, ???% on revenues
Revenue will outpace spending for the 5 years by \$3.8M or about \$765K per year

Utility Fund Projection



Also includes annual capital transfer of \$800,000, which may be too aggressive for this fund.

Assumes no change in fees or rates, no new positions beyond those currently approved

Includes \$800k annual transfer to Capital Fund

Using 2-3% annual growth rate in spending, ???% on revenues

Revenue will outpace spending for the 5 years by \$???M or about \$???K per year

Large decrease in debt payments next year - \$500K

Fund Balance Projection



Fund balance will increase in amount, percent, average/year for each fund over the next 5 years

- General \$???, ???%, \$???
- Utility \$???, ???%, \$???

Debt Payment on 15-Year Loan

15	2%	3%	4%	5%	6%
\$3,000,000	\$233,476	\$251,300	\$269,823	\$289,027	\$308,888
\$4,000,000	\$311,302	\$335,066	\$359,764	\$385,369	\$411,851
\$5,000,000	\$389,127	\$418,833	\$449,706	\$481,711	\$514,814
\$6,000,000	\$466,953	\$502,599	\$539,647	\$578,054	\$617,777
\$7,000,000	\$544,778	\$586,366	\$629,588	\$674,396	\$720,739
\$8,000,000	\$622,604	\$670,133	\$719,529	\$770,738	\$823,702
\$9,000,000	\$700,429	\$753,899	\$809,470	\$867,081	\$926,665
\$10,000,000	\$778,255	\$837,666	\$899,411	\$963,423	\$1,029,628

Greenway Priority Plan

Proposed Priorities for the City Greenway Plan
(Estimated Costs and Funding Sources)

From Plan to Reality

Bicycle & Pedestrian
Transportation Plan



Citizens Enjoying
New Greenway Trail



Building a Greenway Trail

From Woods & Sewer Easements



Community Connectors



Proposed Priority Trails - 4.5 miles

Construction & Annual Maintenance Costs

Trail	Length (Feet)	Total Cost	Annual Maintenance Cost
#1	4,500	\$ 1,350,000	\$ 7,760
#2	3,700	1,110,000	6,400
#3	3,800	1,140,000	6,540
#4	6,300	1,890,000	10,900
#5	5,700	1,710,000	9,900
Total	24,000	\$ 7,200,000	\$ 41,500



Funding Sources

- Bank Loan (G.S. 160A-20 installment purchase financing)
- NCDOT SPOT 4.0 (Federal Pass-Thru Funds)
- Clean Water Management Trust Fund
- Pay As Go Funding (Annual Budget Appropriation)
- Bonds (Public Referendum, 18-Month Process)
- Impact Alamance Grants

Transportation Planning

What does the comprehensive transportation plan do? Will the city adopt a policy to fund new streets?

How Does a Road Get Built?



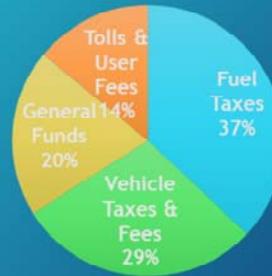
Street Construction Funding

The BGMPD just conducted a survey of residents that said 90% wanted cities to create new funding sources for local transportation projects.

Funding Sources

- General Funds (property tax, sales tax, etc.)
- Vehicle License Taxes
- Transportation Fees
- General Obligation Bonds (Voter Approved)
- Bank Loans (G.S. 160A-20)
- Federal Highway Fund (Pass-through grants by NCDOT, BGMPD)

Nationwide Funding \$200B/Year



Vehicle License Tax

- General Statutes authorize up to maximum \$30
- Initial \$5 unrestricted, available for any purpose
- Additional \$25 is restricted for
 - “maintaining, repairing, constructing, reconstructing, widening, or improving public streets in the city or town that do not form a part of the State highway system.”
- Registered Vehicles = 11,057

Fee	Annual Revenue	Loan Amount 15 Years @ 4%
\$5	\$ 55,270	\$ 600,000
\$10	110,540	1,200,000
\$15	165,810	1,800,000
\$20	221,080	2,400,000
\$25	276,350	3,000,000
\$30	331,620	3,600,000

Transportation Fees

- Charged as development fees under general powers of municipalities in G.S. 160A
- Town of Apex
 - Charges \$200 per multi-family unit & \$295 per single family home
- Mebane apartments & subdivision examples

Apartment / Subdivision	Units	Apex Fee \$200
White Furniture	157	\$ 46,315
Alexander Pointe	120	35,400
Kingsdown Commons	280	82,600
Cameron Lane	360	106,200
The Meadows	369	108,855
Total	1,286	\$379,370

Fuquay-Varina Bond Referendum

- Vote to authorize town to use G.O. bond financing for projects
- Not vote on property tax rate
- Factors to reduce bonds required
 - Receive USDOT TIGER grant of \$18 million
 - Leverage possible state, federal grants
- Debt service on the water & sewer bonds paid by utility fees
 - No tax implications

Bond Projects	Proposed Amount	Potential Tax Impact (Cents)
Transportation	\$ 21,000,000	6.75
Water	3,000,000	0.00
Sewer	2,000,000	0.00
Total	\$ 26,000,000	6.75

Plans in Process

Planning Process	Questions to Answer	Actions, Decisions	Timing
Recreation & Parks Master Plan	1. What facilities & programs does Mebane want for leisure and recreation activities?	<ul style="list-style-type: none"> ▪ Adopt final Clay Street Park design. ▪ Add pocket parks to Clay Street Park financing. ▪ Determine funding sources. 	<ul style="list-style-type: none"> ▪ RMP adopted May 2014 ▪ Clay Street Park 2017 ▪ Pocket Parks 2017 ▪ Other projects 2018-2024
Bicycle & Pedestrian Transportation Plan	1. What facilities & programs does Mebane want to provide for citizens to walk or bike about the city?	<ul style="list-style-type: none"> ▪ Adopt Greenway Trail Priority Plan. ▪ Add Phase 1 Trail to Clay Street Park financing. ▪ Establish sidewalk & crosswalk priorities. ▪ Determine funding sources including PARTF, NCDOT grants, etc. 	<ul style="list-style-type: none"> ▪ BPTP adopted Jan 2015 ▪ GTPP Feb 2016 ▪ GTPP Implementation 2017-24 ▪ Priority Greenway Trail #1 completed 2018-19 ▪ Sidewalk & Crosswalk Improvements 2017-22 ▪ Bike improvements?

Council & staff to discuss all the planning processes we have going on

- Agree on the big questions to be answered.
- Agree on the actions to be taken or the decisions to be made
- Agree on the general timing of the actions to be taken or the decisions to be made
 - At this point, let's not get bogged down on the timing question
 - These are staff proposed timelines
 - May need to adjust based on funding availability & impact on taxpayers, utility rates, etc.

The 2 plans on this side have been adopted & we are evaluating how & when to go about implementing them as well as how they will be funded

Plans in Process

Planning Process	Questions to Answer	Actions, Decisions	Timing
Comprehensive Transportation Plan	1. How does Mebane want to travel about town - vehicles, buses, bicycles?	<ul style="list-style-type: none"> ▪ Determine future problem areas & future corridors for protection ▪ Develop and adopt policy for street extensions & improvements. ▪ Determine appropriate funding sources. ▪ Revisit feasibility of bus system, expansion of commuter routes. 	<ul style="list-style-type: none"> ▪ Complete CTP by Dec 2016 ▪ Transportation Policy Mar 2017 ▪ Bus System Evaluation & Commuter Route Expansion Post-2019
Long Range Utility Plan	1. Where can the City grow with existing infrastructure? 2. Where can the City expand & extend infrastructure for growth?	<ul style="list-style-type: none"> ▪ Identify areas for growth. ▪ Develop infrastructure expansion plans. ▪ Adopt new utility rates, structure: <ul style="list-style-type: none"> ▪ Fee structure ▪ Usage rates ▪ Capital funds 	<ul style="list-style-type: none"> ▪ Complete LRUP by Mar 2016 ▪ Utility Extensions & Facilities Post-2020 ▪ Rates & Fees - Annual Budget

The 2 plans on this slide are underway

- The CTP is being done by Ramey-Kemp & Associates for \$50,000
- May get partially funded by grant from BGMPO
- Evaluation of bus system is not part of CTP, but included here as part of an overall transportation strategy
- Commuter route usage, funding, and demand will drive any expansion of commuter bus system.
- The LRUP is being prepared by AWCK & should be completed by March for <\$25,000
- This will include an evaluation of likely areas for growth & the rate structure needed to plan for any funding of such an expansion

Plans in Process

Planning Process	Questions to Answer	Actions, Decisions	Timing
Comprehensive Land Development Plan	<ol style="list-style-type: none"> 1. How does the City want to develop and look in 20 years? 2. What type of growth (i.e. residential, commercial, industrial, mixed use) does the City want? 3. Are there development policies that can drive quality development? 4. How can we foster "PC" development in the interstate corridor? 	<ul style="list-style-type: none"> ▪ Adopt amendments to UDO to foster quality development ▪ Adopt development standards along the interstate corridor to promote "PC". ▪ Develop marketing plan to implement the "PC" (Positively Charming) brand 	<ul style="list-style-type: none"> ▪ CLDP completed by Jan 2017 ▪ UDO Amendments <ul style="list-style-type: none"> ▪ After state law changes ▪ After CLDP completed ▪ Major UDO overhaul Dec 2018 ▪ Marketing Plan <ul style="list-style-type: none"> ▪ In process ▪ Ongoing 2016-20

Answers to the first 2 questions should be realized through the CLDP planning process
 Question 3 was developed by staff & will be a point of emphasis throughout the CLDP planning process as well as through staff research of other cities' development ordinances
 Question 4 was a thought staff had during planning for this retreat.

- The thinking was "could we control development around the interstate in such a way that it would not look like every other "interstate city" along the I-85/40 corridor?"
- Can the city promote a more small town feel in the area, a feel that is more like the part of the community we find most appealing?

Aside re: ODX Commuter Route

- n Mebane, Route ODX serves a stop downtown at City Hall and a park-and-ride at the Cone Health MedCenter Mebane (near the Tanger Outlets). Cone Health is also the location of a transfer between Route ODX and PART Route 4, which operates 8 trips a day from Greensboro to Chapel Hill and back.
- Mebane AM average daily activity on/off is 3/1 at City Hall & 22/2 at Cone Health.
- The PM average daily activity on/off at City Hall is 2/4 & at Cone Health is 1/22.
- Dominant pattern of usage is from the 2 park & rides (Mebane Cone Health & N. Hillsborough) to Duke & VA Medical Centers in the morning, with a return trip in the afternoon. The MCH park & ride is the strongest reverse-commute destination due to the Cone Health medical center and Tanger outlet mall.

Plans in Process

Planning Process	Questions to Answer	Actions, Decisions	Timing
Capital Improvement Plan	<ol style="list-style-type: none"> 1. What infrastructure improvements does the City want to build in the next 20 years? 2. How does the City want to pay for these projects? 	<ul style="list-style-type: none"> ▪ Determine major projects for next 5-10 years. ▪ Determine funding sources. 	<ul style="list-style-type: none"> ▪ CIP evaluated & completed annually as part of budget process.
Strategic Plan	<ol style="list-style-type: none"> 1. What does the City want to look like in 2030? 2. What does the City want to be known for in 2030? 	<ul style="list-style-type: none"> ▪ Adopt a Strategy to implement six planning processes. ▪ Evaluate the plan each year <ul style="list-style-type: none"> ▪ For progress made ▪ Need for changes 	<ul style="list-style-type: none"> ▪ Completion by Mar 2018 ▪ Begin using in 2018-19 budget process.

The 2 plans on this page are in development & are driven and informed by the previous 5 planning processes

10-Yr CIP is completed each year as part of the budget process & provides the estimated cost of major capital projects & how they will be funded

Strategic Plan will use information from all planning processes to set forth a strategy

The strategy may be a formal written plan or may be in the form of a report on each plan
Staff will be accountable for accomplishments & proposing needed changes on an annual basis

Any capital projects or policy initiatives will be evaluated each year to determine how the current year budget will address the next year's plans.

Staff Marching Orders

- Agreement on proposed strategies
- Implementation of RMP, BPTP
- Some decisions can wait
 - Plans in process CTP, CLDP, LRUP
- Agreement on City's role in solving transportation issues

Implementation - RMP & BPTP	
Actions, Decisions	Timing
1. Add Phase 1 Trail & Pocket Parks to Clay Street Park financing.	<ul style="list-style-type: none"> ▪ Clay Street Park 2017 ▪ Pocket Parks 2017 ▪ Priority Trail #1 2018-19
2. Adopt Greenway Trail Priority Plan	<ul style="list-style-type: none"> ▪ Sidewalk & Crosswalk 2017-22

In Process - CTP, CLDP, LRUP	
Actions, Decisions	Timing
1. Develop policy for street extensions?	<ul style="list-style-type: none"> ▪ Complete CTP by Dec 2016 ▪ Complete LRUP by Mar 2016
2. Identify areas for growth & develop infrastructure plans.	<ul style="list-style-type: none"> ▪ Complete CLDP by Jan 2017 ▪ Transport. Policy Mar 2017?

Staff Marching Orders

- Agreement on development standard values
- Establish Capital Funds
 - Initial funding at \$800,000
- Set Budget Work Session in April
- Prepare 10-Year CIP
- Other budget or planning direction, vision, or values

Land Development Standards (CLDP)	
Actions, Decisions	Timing
1. Development policies that	▪ Complete CLDP Jan 2017
a. Promote quality	
b. Promote more charm in the interstate corridor	▪ Major UDO overhaul Dec 2018

2016-2017 Budget Calendar

